

Part II: Objectives and Priority Actions for the Period: 2000-2005

OBJECTIVE 1: TO FOCUS AND PRIORITIZE CONSERVATION ACTIONS FOR MIGRATORY SPECIES

For the Convention to succeed in improving the conservation status of migratory species, efforts must be made to raise the profile of problems facing this important component of biodiversity within sectors that, heretofore, have largely been beyond the scope of CMS. Increasingly, for example, migratory species are impacted by fisheries interests and trade concerns, yet the work of CMS has so far only touched these areas indirectly; part of the solution may be to encourage Parties to integrate conservation actions focussed on migratory species within existing development/co-operation activities.

The listing of a species in Appendix I confers certain strict obligations on Contracting Parties; much more can and should be done to make this a more vital instrument of the Convention on Migratory Species for those animals threatened with extinction. On the other hand, the sole purpose of Appendix II is to encourage the development, conclusion and implementation of Agreements. It is essential that the respective roles and responsibilities of the Parties and of the Secretariat in this regard be clarified, as the future progress under the Convention will depend on individual Parties taking a more active role in the development of these instruments.

It is important also that, through a continuous process of review using the best available sources of information, the Appendices reflect accurately the range of species most in need of attention. This essential task is the responsibility of individual Parties, the Scientific Council and the Conference of the Parties -- in the first instance, to ensure that national conservation priorities for migratory species are addressed and, in the second, to provide accurate scientific advice to the Conference of the Parties which must then determine, based on all available information, the most appropriate course of action.

Operational Objective 1.1 – Sectoral / interdisciplinary approaches

To engage, and interact more frequently with, those sectors and disciplines whose activities and influence are vital for the success of conservation initiatives for migratory species.

Strategic Action	Prior-ity	Main Actor	Other Actors	Resource requirements	Comments
1.1.1 Assure, through participation in the deliberations of the World Trade Organization (WTO), that transboundary co-operation regimes for migratory species conservation, as provided by CMS, are taken into account by the WTO, particularly for species subject to pressure from economic activities.	M	<i>Parties</i>	<i>UNEP</i> <i>Secretariat</i>	- ICB/EDM	

1.1.2	Through the institutional reforms identified elsewhere in this Strategic Plan, intensify dialogue and co-operation with the fisheries sector where there are known impacts on migratory species (e.g. by-catch of albatrosses, marine turtles, dolphins in high seas and coastal fisheries). Commission a study to provide, in the first instance, an overview of the magnitude and scope of such threats; to inform and enhance awareness among decision-makers of their actual or potential impacts, and to propose appropriate control mechanisms.	H	<i>Parties</i>	<i>Secretariat</i>	- EDM Budget: Sub-contract (1 bis)	
1.1.3	Examine, by way of a commissioned study, how the tourism industry might play a more responsible role in helping to educate the public about the problems and remedial measures vis-à-vis migratory species	M	<i>Secretariat</i>		- ICB Budget: Sub-contract (1)	
1.1.4	Develop, by way of a commissioned study, proposals on how actions to conserve and manage migratory species under CMS and related Agreements can be included in the development-cooperation activities of bilateral, supra-national and international organizations.	H	<i>Secretariat</i>		-EDM /ICB Budget: Sub-contract (2)	

Operational Objective 1.2 – National and regional priorities

To ensure that the activities of the Convention are in line with national and regional priorities, and vice versa, and that government policies at those levels include consideration of migratory species, in particular with regard to land-use planning, designation and development of reserves, development of ecological networks, and planning of powerlines, fences, dams etc)

Strategic Action	Prior-ity	Main Actor	Other Actors	Resource requirements	Comments
1.2.1 Prepare, for presentation to COP7, draft guidelines on the integration of migratory species concerns into national and, as appropriate, regional planning, including, as appropriate, texts of model legislation and action plans. Particular emphasis should be given to the integrated approaches needed for the maintenance of essential ecological corridors for migratory species.	H	<i>Secretariat</i>	<i>StC</i>	- ICB/EDM Budget: Sub-contract (3)	
1.2.2 Organize at least one annual meeting in each region, including participation of non-Parties, to promote co-operative actions for the conservation of CMS-listed species as well as consideration of other species that would benefit from inclusion in the Appendices. Such meetings could be held in a Party or non-Party country, if appropriate.	H	<i>Parties</i>	<i>Secretariat</i>	- STS / ADS Budget: Meetings	To be hosted and in most cases sponsored by a CMS Party

1.2.3	As a contribution to the work of the CBD, and making use of national monographs on biological diversity, commission case studies of how migratory species are being utilised at the national level, assess the economic value of such activities, and examine the potential for enhancing economic benefits through sustainable utilisation (either consumptive or non-consumptive exploitation).	H	<i>Parties</i>	<i>Secretariat</i>	- STS Budget: Sub-contract (4)	Exemplary models to be developed as a first step by one or two Parties
1.2.4	Carry out impact assessments within the framework of relevant development projects, to take into account the fact that the presence of migratory animals is ephemeral, and that such species are particularly vulnerable to man-induced environmental impacts.	M	<i>Parties</i>		Parties	
1.2.5	In close co-operation with other Range States, particularly neighbouring States, and taking into account commitments under other international instruments, designate protected areas for the benefit of critically endangered species listed in Appendix I, so that a network of critical sites or corridors is established throughout the migration route of the species concerned.	H	<i>Parties</i>		Parties	
Ongoing Action / Maintenance						
1.2.6	Propose species for inclusion in the CMS Appendices that reflect national and regional conservation priorities, making use of such information sources as national Red Data books, national biodiversity databases, and national scientific expertise.	M	<i>Parties</i>	<i>ScC</i>		
<p>Operational Objective 1.3 – Mitigation of obstacles to migration</p> <p>With reference to Article III, paragraph 4, of the Convention, requiring Parties to endeavour to mitigate obstacles to migration: review systematically and comprehensively the special problems faced by migratory animals in relation to various obstacles to migration, and propose remedial measures that may have widespread applicability.</p>						
Strategic Action		Prior-ity	Main Actor	Other Actors	Resources	Comments
1.3.1	With particular emphasis on Appendix I species and building on work already initiated within the Scientific Council (Document UNEP/CMS/ScC 5.3), examine in more depth, by way of a commissioned study, the problems posed by obstacles to migration, and identify possible remedial measures through case studies.	H	<i>ScC</i>	<i>Secretariat</i>	- STS Budget: Sub-contract (5)	

Operational Objective 1.4 – Appendix I species

To ensure that Appendix I reflects accurately those endangered migratory species most in need of attention; to review the conservation needs of those species systematically with a view to arriving at a prioritized plan for further action; and to have in place by COP8 concrete instruments for the protection and recovery of all “Concerted Action” species identified in Resolutions of the COP.

Strategic Action	Priority	Main Actor	Other Actors	Resource requirements	Comments
1.4.1 Compile or update, for consideration by the 10 th meeting of the Scientific Council and thereafter for presentation to COP7, review reports on all those Appendix I species identified by previous meetings of the COP as candidates for concerted action (using the format agreed in Resolution 3.2), including recommendations on further measures needed to assure their protection.	H	<i>ScC</i>	<i>Parties</i> <i>Secretariat</i>	Budget - STS	see budget allocation
1.4.2 Have in place, by the time of COP8, concrete plans (i.e., Action Plans or Memoranda of Understanding) for the protection and recovery of all Concerted Action species identified by the sixth and seventh meetings of the Conference of the Parties as warranting the development of such instruments, based on the review reports prepared until that time by Scientific Councillors or consultants.	H	<i>Parties</i>	<i>Secretariat</i> <i>ScC</i>	- STS Budget: Sub-contract (6)	
Ongoing Action / Maintenance					
1.4.3 Submit proposals to list species that warrant inclusion in Appendix I, giving attention to regions of the world and taxonomic groups currently under-represented (without detracting from protection measures required in other regions). Particular attention should be focused on endangered migratory species that are most in need of concerted actions and which would be expected to receive increased regional attention and support on account of their inclusion. Assistance should be made available, upon request, to developing country Parties wishing to submit proposals.	M	<i>Parties</i>	<i>ScC</i>	Budget	Consultancies -- unspecified
1.4.4 Keep Appendix I under review to identify species (or populations) warranting deletion from the list on grounds that they are no longer “endangered” or do not qualify as being “migratory” under the Convention’s definition, or for which specific annotations (i.e. limiting the listing to certain populations) would be desirable. Such a review might be carried out systematically for every other meeting of the Conference of the Parties.	L	<i>ScC</i>			

Operational Objective 1.5 – Appendix II species

To ensure that Appendix II reflects accurately those migratory species with an unfavourable conservation status or which would benefit from the conclusion of Agreements for their conservation; and to identify systematically those taxonomic groups which should be priorities for the development of Agreements. Parties and the Secretariat should give priority to the development of *new* Agreements, particularly in regions where CMS initiatives are not well advanced, and place less emphasis on those Agreements that are already operational (such as those in Europe).

Strategic Action	Priority	Main Actor	Other Actors	Resource requirements	Comments
1.5.1 Building on the work already carried out by the Scientific Council (Document UNEP/CMS/Conf.4.11 Annex 2) and other sources(e.g. Global Register of Migratory Species), prepare for COP7 a report which reviews Appendix II systematically to assess the necessity and potential for Agreements to be elaborated for taxa already listed, and recommend priorities for their development. The review should also examine what other species might be included in Appendix II with a view to encouraging Parties to develop Agreements for relevant taxonomic groups.	L	ScC	Secretariat	- STS	Funding from CMS budget requiring if work cannot be undertaken by the ScC.
1.5.2 Develop appropriate instruments for migratory species that are economically over-exploited and for which international co-ordination and concerted action to bring about sustainability is absent or under-developed.	M	Parties	ScC	Budget: Sub-contract (7)	Funds may be required for legal review of draft instruments.
Ongoing Action / Maintenance					
1.5.3 Submit proposals to list species that warrant inclusion in Appendix II, giving attention to regions of the world and taxonomic groups under-represented. Particular attention should be given to migratory species that would benefit from the preparation of an Agreement under CMS and for which a Party is interested in assuming a lead role in its development. Assistance should be made available, upon request, to developing country Parties wishing to submit proposals.	M	Parties	ScC	Budget	Consultancies -- unspecified

Operational Objective 1.6 – Data required for decision-making

To identify and secure the best available scientific data on which to base decisions regarding the inclusion or deletion of species in/from the Appendices, as well as the prioritization of conservation actions, and to maintain the accuracy of the CMS Range State list (and, therefore, its usefulness as a reference tool).

Strategic Action	Priority	Main Actor	Other Actors	Resource requirements	Comments
1.6.1 Examine the feasibility of producing a global atlas to document known migration routes of migratory species, including the identification of important bottlenecks	M	<i>Secretariat</i>		- STS Budget: Sub-contract (8)	
1.6.2 Use the Global Register of Migratory Species (GROMS) as a tool for facilitating the implementation of CMS and provide for its completion and regular update (upon receipt of a final prototype at the end of 2000).	L	<i>Parties</i>	<i>to be identified</i>	Parties	Extra-budgetary funding needed for completion and update (see also separate COP paper)
Ongoing Action / Maintenance					
1.6.3 Obtain (as necessary, for inclusion in review reports etc.) detailed information on the conservation status and distribution of migratory species from CMS Scientific Council experts, specialized NGOs (including those other than traditional information sources such as WCMC, Wetlands International, BirdLife International) as well as pertinent bibliographical sources.	H	<i>ScC</i>	<i>Secretariat</i>	- STS	
1.6.4 Review thoroughly, for accuracy, the CMS Range State list (making use, where available, of national monographs concerning migratory species); develop proposals to transform it in a more vital information tool, for example, by linking its contents to databases and distribution maps associated with the CMS Web site; and have the list approved regularly by the Scientific Council.	M	<i>ScC</i>	<i>Secretariat</i>	- STS	Concrete proposals to be submitted to COP7 for possible funding.
<p>Operational Objective 1.7 – Policies on satellite telemetry</p> <p>To play a more active role in the scrutiny of conservation/research projects that propose the use of satellite telemetry, particularly those involving endangered species listed in Appendix I, to ensure compliance with agreed guidelines.</p>					
Strategic Action	Priority	Main Actor	Other Actors	Resource requirements	Comments
1.7.1 Compile, by way of a commissioned study, an overview of species and projects where satellite/radio tracking has been applied, including an assessment of the results achieved.	L	<i>Secretariat</i>	<i>ScC</i>	- STS Budget: Sub-contract (9)	
1.7.2 Finalize and circulate widely the <i>Guidelines on the Use of Tracking Devices with Endangered Migratory Species</i> and set up a working group under the Scientific Council to oversee their application and review technical progress.	M	<i>ScC</i>	<i>Secretariat</i>	- STS	

OBJECTIVE 2: TO PROMOTE THE CONSERVATION OF MIGRATORY SPECIES INCLUDED IN MAJOR ANIMAL GROUPS LISTED IN THE CMS APPENDICES

One of the strengths of the Convention on Migratory Species is the wide-ranging suite of measures it has at its disposal to promote the conservation of migratory species listed in the CMS Appendices. These include concerted actions for Appendix I species and various co-operative arrangements to promote the conservation of species listed in Appendix II, ranging from Action Plans and Memoranda of Understanding to formal Agreements.

The Convention's field of activity so far can be categorized as applying to four or five major groups of migratory animals: birds, marine mammals, marine turtles, bats, and other terrestrial mammals. With such a potentially large number of species to deal with, a coherent strategy is needed to prioritize the actions that might be undertaken with finite resources. While a logical starting point may be the initiation of activities at a regional level so as to build on natural affinities among Range States, it is important also to examine how these activities could be linked with one another in order to provide an efficient global framework for conserving animals with similar conservation needs around the world.

Operational Objective 2.1 – Birds

To stimulate concerted actions in favour of each of the endangered bird species listed in Appendix I and to facilitate the development and implementation of Agreements or Memoranda of Understanding to address the conservation needs of these and other migratory birds on a regional or broader scale.

Strategic Action	Pri- ori- ty	Main Actor	Other Actors	Resource requirements	Comments
2.1.1 Support and provide input to the <i>Asia-Pacific Migratory Waterbird Conservation Strategy</i> (1996-2000) and future related initiatives that may lead, at an appropriate time, to a formal multilateral Agreement among States of the region, under the auspices of CMS.	H	<i>Parties</i>	<i>Secretariat</i>	- ADS / EDM Budget	Consultancies -- unspecified
2.1.2 Take an active role in the development of a conservation initiative for migratory waterbirds of the Central Asian-Indian flyway, in collaboration with relevant intergovernmental and non-governmental partners.	H	<i>Parties</i>	<i>Secretariat</i>	- STS / EDM Budget: Sub- contract (10) Meeting	Other meetings -- unspecified
2.1.3 Facilitate the preparation of an Agreement on the conservation of albatrosses in the southern hemisphere, providing any technical and legal advice necessary for it to be concluded in 2000; and, in the medium-term, examine the need and potential to extend its geographical scope.	H	<i>Parties</i>	<i>Secretariat</i>	- ADS / STS Parties	

2.1.4	Examine and report to the Standing Committee on the necessity and potential (in terms of resources, available information and expertise, and political will) for various other initiatives related to migratory birds, including, for example: extending the scope of the African-Eurasian Waterbird Agreement to other taxonomic groups; developing Agreements for waterbirds of South America, penguins, and birds of prey; and secure the necessary resources to carry out the development work.	M	<i>Parties</i>	<i>ScC Secretariat</i>	- ADS / STS Budget: Sub-contract (11)	
Ongoing Action / Maintenance						
2.1.5	Agree at each meeting of the COP a programme of concerted actions for endangered migratory birds identified by the Scientific Council as priority species, including project development.	H	<i>COP</i>	<i>ScC</i>	Reserve	Concrete proposals expected to arise from ScC deliberations.
2.1.6	Address any outstanding technical and legal matters needed to conclude separate Agreements/MoUs for the conservation of the Houbara Bustard and the Great Bustard (central European population), respectively; and thereafter support full implementation of their provisions.	M	<i>Parties</i>	<i>Secretariat</i>	- EDM / ADS Parties	
2.1.7	Continue to support the implementation of the Memorandum of Understanding on the conservation of the Siberian Crane, and participate actively in a comprehensive recovery programme sponsored by the GEF.	M	<i>Parties</i>	<i>Secretariat</i>	- ADS / EDM Budget: Meeting	
2.1.8	Continue to support implementation of the Memorandum of Understanding for the Slender-billed Curlew, in close collaboration with BirdLife International and the working group set up under CMS auspices.	M	<i>Parties</i>	<i>Secretariat</i>	- ADS / EDM Budget: Meeting	
2.1.9	Finalize the Memorandum of Understanding among Argentina, Bolivia, Chile and Peru for the conservation and management of Andean Flamingos and put in place the necessary institutional arrangements to permit its full implementation, with support for local initiatives.	M	<i>Parties</i>	<i>Secretariat</i>	- ADS / STS Budget: Meeting?	Other meetings -- unspecified
2.1.10	Finalize the Memorandum of Understanding between Argentina and Chile for the conservation of the Ruddy-headed Goose, in close collaboration with Wetlands International and local initiatives, and put in place the necessary institutional arrangements to permit its full implementation.	M	<i>Parties</i>	<i>Secretariat</i>	- ADS / STS Parties	
2.1.11	Finalize the Memorandum of Understanding among Botswana, Namibia and South Africa for the conservation and management of Sandgrouse and put in place the necessary institutional arrangements to permit its full implementation, supporting local initiatives.	M	<i>Parties</i>		Parties	

Operational Objective 2.2 – Marine mammals

To stimulate concerted actions in favour of each of the endangered marine mammal species listed in Appendix I that are not adequately covered by other instruments, and to facilitate the development and implementation of Agreements to address the conservation needs of these and other marine mammals on a regional or broader scale, as appropriate. Synergies should be sought with other organizations involved with marine mammal conservation, including UNEP, and attention given to putting in place or strengthening conservation measures at the national level (without necessarily requiring the development of new Agreements).

Ongoing Action / Maintenance	Priority	Main Actor	Other Actors	Resource requirements	Comments
2.2.1 Strengthen and provide sufficient funding for the programme of concerted actions related specifically to the Mediterranean Monk Seal, identified as a “concerted action” species in Resolution 4.2.	M	<i>Parties</i>	<i>ScC</i> <i>Secretariat</i>	Reserve - STS / ADS	Additional funds to be provided by other sponsors.
2.2.2 Continue efforts to enhance research, training opportunities, community participation and awareness, and communication/co-ordination among Range States with a view to facilitating the eventual development of an Agreement to promote the conservation of small cetaceans in West Africa. Co-ordination among Range States may be facilitated by the regional representative on the Standing Committee.	M	<i>Parties</i>	<i>ScC</i> <i>Secretariat</i>	Reserve - ADS / STS	Concrete proposals expected to arise from ScC deliberations.
2.2.3 Following on from the <i>Review of the Conservation Status of Small Cetaceans in Southern South America</i> and activities conducted in relation to the Franciscana dolphin (a concerted action species), continue efforts to enhance research, training opportunities, community participation and awareness, and communication/co-ordination among Range States with a view to facilitating the eventual development of an Agreement to promote the conservation of small cetaceans in South America.	M	<i>Parties</i>	<i>ScC</i> <i>Secretariat</i>	Reserve - ADS / STS	Concrete proposals expected to arise from ScC deliberations.
2.2.4 Continue efforts to enhance research, training opportunities, community participation and awareness, and communication/co-ordination among Range States with a view to facilitating the development of an Agreement to promote the conservation of small cetaceans in South-East Asia.	M	<i>Parties</i>	<i>ScC</i> <i>Secretariat</i>	Reserve - ADS / STS	Concrete proposals expected to arise from ScC deliberations.
2.2.5 Carry out a review of available information on the conservation status and distribution of marine mammals in West Asian waters with a view to recommending the most appropriate follow-up action to be taken.	L	<i>ScC</i>	<i>Secretariat</i>	- STS Reserve	Concrete proposals expected to arise from ScC deliberations.
2.2.6 Support the efforts of the interim secretariat of the <i>Agreement on the Conservation of Cetaceans of the Black Sea, Mediterranean Sea and Contiguous Atlantic Area</i> to encourage Range States to ratify that Agreement; examine what scientific, technical or legal analyses may be needed to facilitate implementation of the Agreement as soon as it has entered into force; and review all available options for secretariat arrangements.	M	<i>Parties</i>	<i>Secretariat</i>	- ADS Parties	Analyses to be funded by a lead country from the region?

Operational Objective 2.3 -- Marine turtles

Taking account of Document CMS/ScC.8/Doc.10 (Recommendations on Future CMS Activities for Marine Turtle Conservation): to stimulate concerted actions in favour of the endangered marine turtle species listed in Appendix I and to catalyse appropriate arrangements to address their conservation needs on a regional level, in such a way that these initiatives may eventually be linked to form a comprehensive global framework.

Strategic Action	Priority	Main Actor	Other Actors	Resource requirements	Comments
2.3.1 While taking measures to address issues such as by-catch in coastal and high-seas fisheries, continue to strategically extend the geographic scope and range of activities in which CMS is involved for the conservation of marine turtles (including, where appropriate, working towards the development of Agreements), taking account of the recommendations contained in [Document CMS/ScC.8/Doc.10, as amended]	H	<i>Parties</i>	<i>Secretariat</i>	- EDM Budget	Consultancies -- unspecified
2.3.2 Building on the series of CMS-sponsored workshops already held in the Indian Ocean region, facilitate the development of one or more comprehensive Agreements that will promote the conservation of marine turtles in that region, in particular by enhancing training opportunities, community participation and awareness, and communication/co-ordination among Range States.	H	<i>Parties</i>	<i>Secretariat</i>	Parties - EDM / ADS Budget: Meeting	Other meetings -- unspecified
2.3.3 Identify needs and opportunities to collaborate with other intergovernmental bodies in the development or strengthening of an appropriate framework for the conservation of marine turtles in the South-east Asia - Oceania region.	M	<i>Parties</i>	<i>ScC Secretariat</i>	- EDM / ADS	
2.3.4 Co-ordinate in 2000, in collaboration with relevant governmental and non-governmental bodies, the organization of the first of a series of pan-Mediterranean conferences on marine turtle conservation which will help to orient future regional collaboration, possibly taking the form of an Agreement covering the Mediterranean Sea and contiguous waters.	H	<i>Secretariat</i>		- EDM / ADS Budget: Meeting	
Ongoing Action / Maintenance					
2.3.5 Agree at each meeting of the COP a programme of concerted actions for marine turtles identified by the Scientific Council as priority species (and for which well-conceived project proposals have been prepared in advance).	H	<i>Parties</i>	<i>ScC Secretariat</i>	Reserve - STS	

2.3.6	Facilitate the full implementation of the <i>Memorandum of Understanding concerning Conservation Measures for Marine Turtles of the Atlantic Coast of Africa</i> , in particular by enhancing training opportunities, community participation and awareness, and communication/co-ordination among Range States. In the medium-term (to 2005), examine the possibility of extending the established framework across the Atlantic to link it with existing programmes in the western hemisphere.	M	<i>Parties</i>	<i>Secretariat</i>	- ADS / EDM Budget: Meeting	
Operational Objective 2.4 – Terrestrial mammals (other than bats)						
To stimulate concerted actions in favour of each of the terrestrial marine mammal species listed in Appendix I, and to facilitate the development and implementation of regional Agreements to address the conservation needs of these and other terrestrial mammals, giving highest priority to the following initiatives.						
Strategic Action		Pri- ori- ty	Main Actor	Other Actors	Resource requirements	Comments
2.4.1	Develop a proposal for an Agreement aimed at the conservation of African elephants that migrate across international borders, among those Range States whose conservation programmes would benefit from an appropriate institutional framework.	M	<i>Parties</i>	<i>Secretariat</i>	Parties - ADS / STS	
Ongoing Action / Maintenance						
2.4.2	As recommended in the Djerba Declaration (February 1998), promote and support implementation of the <i>Action Plan for the Conservation and Restoration of Sahelo-Saharan Antelopes</i> , in particular through the activities of the working group established for this purpose; work towards the conclusion among the Range States of an Agreement for the conservation of the species concerned; and organize a follow-up meeting to review progress. In the meantime, initiate or support concrete field projects aimed at the reintroduction and conservation of the species concerned.	M	<i>Parties</i>	<i>ScC Secretariat</i>	- EDM / ADS Budget: Meeting	Other meetings -- unspecified
2.4.3	Continue efforts to consult and conclude a Memorandum of Understanding for the conservation and management of ungulates of the Arabian peninsula.	M	<i>Parties</i>	<i>Secretariat</i>	Parties - ADS / EDM	
2.4.4	Explore and consult with Range States, IGOs, specialised NGOs and bilateral agencies of developed countries possibilities to assist in the recovery and conservation (including sustainable use) of central Asian migratory wild herbivores.	M	<i>Secretariat</i>		- STS Budget	Consultancies -- unspecified
2.4.5	Support ongoing activities between Argentina and Chile for the conservation of the South American Huemul, and stimulate the development of a Memorandum of Understanding for a more coordinated international management of this endangered deer.	M	<i>Parties</i>	<i>Secretariat</i>	Parties - ADS / STS	

Operational Objective 2.5 – Bats

To stimulate concerted actions in favour of any endangered bat species listed in Appendix I and identified as a priority for concerted action, and explore needs and opportunities to develop Agreements for the conservation of bats outside of Europe.

Strategic Action	Priority	Main Actor	Other Actors	Resource requirements	Comments
2.5.1 Prepare for COP7, in collaboration with the Scientific Council, the Eurobats secretariat and bat specialists, an assessment of the need and potential to develop further Agreements or other mechanisms to conserve bats in regions other than Europe.	M	<i>Parties</i>	<i>Secretariat ScC</i>	- STS Budget: Sub-contract (12)	

Operational Objective 2.6 – Other taxa

To ensure that appropriate consideration is given to other taxonomic groups traditionally not covered within the framework of CMS.

Strategic Action	Priority	Main Actor	Other Actors	Resource requirements	Comments
2.6.1 Explore other taxonomic groups (such as migratory fish, invertebrates etc.) listed in the Appendices to determine whether or not their conservation requirements are adequately addressed by other instruments and, if not, whether CMS can play a useful role in their conservation and management.	L	<i>ScC Parties?</i>	<i>to be identified</i>	Budget: Sub-contract (13)	

OBJECTIVE 3: TO FACILITATE AND IMPROVE IMPLEMENTATION OF THE CONVENTION

The text of the Convention recognizes that each Party is responsible for the conservation of migratory animals occurring within or passing through its national jurisdiction. This principle is embodied in the provisions of Appendix I which spell out the strict protection to be provided to endangered species, in particular. According to Article III(4), Range States shall endeavour to undertake habitat conservation and restoration, prevention or removal of impediments to migration, and the control of other detrimental factors. Moreover, Parties are obliged under Article III(5) to prohibit the taking of such species, with few exceptions. Resolutions 3.2, 4.2 and 5.1 complement these general provisions by calling for the preparation of "review reports" on selected Appendix I species that may make more specific recommendations for "concerted actions". These reports may, for example, demonstrate areas in which national legislation requires strengthening or where enforcement of the prohibition on "taking" needs to be tightened. They may also identify areas where basic research and monitoring is needed or where training programmes and specific measures for the conservation or rehabilitation of habitat would be beneficial.

For the most part, however, the Convention on Migratory Species is implemented through the specialized Agreements developed under its auspices. Parties are encouraged to conclude such instruments for species with an unfavourable conservation status and which would benefit from international co-operation. It is clear, from the guidance provided in the Convention text as to what each of these Agreements should include, that the obligations of Parties regarding the conservation of migratory species passing through their territory may ultimately be far-reaching. Although it may take a while for all of these building blocks of the Convention to be put in place, Parties should already be working towards ensuring that their internal mechanisms can deal effectively with the basic requirements of the Convention.

Operational Objective 3.1 -- Legislation and Programming

To ensure that legislation and corresponding regulations needed to underpin the Convention's implementation on a national level are comprehensive and coherent.

Strategic Action	Priorty	Main Actor	Other Actors	Resource requirements	Comments
3.1.1 Review and revise, as necessary, national legislation to ensure that it addresses the obligations under the Convention with respect to endangered species listed in Appendix I as well as species that are the object of CMS Agreements. As a first priority, remedy deficiencies in respect of Appendix I species, and report any amendments to COP7.	H	<i>Parties</i>		Parties	
3.1.2 Develop and keep under review guidelines on legislation and implementation, as well as other useful material, including case studies, in order to give guidance to new Parties on best practices for administering CMS and its associated Agreements.	M	<i>Secretariat</i>	<i>Parties</i>	- EDM	

Operational Objective 3.2 – National administrative structures

To ensure that, at the national level, the conservation requirements of species covered by CMS are addressed adequately and consistently within the framework of existing administrative arrangements.

Strategic Action	Priority	Main Actor	Other Actors	Resource requirements	Comments
3.2.1 Examine existing institutional responsibilities for biodiversity conservation to ensure that adequate resources are channelled towards the conservation of migratory species and the habitats on which they depend.	M	<i>Parties</i>		Parties	
3.2.2 Where jurisdictional responsibilities coincide, establish interdepartmental/inter-ministerial committees that bring together viewpoints of the different sectors concerned (e.g. environment, agriculture, fisheries etc) and facilitate the exchange of information among them or, alternatively, add a CMS component to existing national committees (such as those created for CBD, Ramsar etc.)	H	<i>Parties</i>		Parties	
3.2.3 Participate in, and consider extending financial support to, regional conservation networks formed by non-governmental organizations, which might eventually be formalised into regional agreements under CMS if this would improve the effectiveness of conservation actions.	L	<i>Parties</i>		Parties	
Ongoing Action / Maintenance					
3.2.4 Ensure that Focal Points (individuals rather than institutions) and successors are appointed speedily to deal with CMS matters over the longer-term; appoint alternates, as necessary, especially where fields of interest of CMS may cross many sectors; and apprise the Secretariat of any changes as soon as possible.	M	<i>Parties</i>			

Operational Objective 3.3 – Capacity building

To develop the capacity of national institutions, particularly those in developing countries, to implement the provisions of the Convention. In carrying out this objective, industrialized countries should establish or extend partnerships with developing countries, preferably on a regional basis where natural affinities exist.

Strategic Action	Priority	Main Actor	Other Actors	Resource requirements	Comments
3.3.1 Develop, as soon as possible after accession, a short- to medium-term programme of work aimed at putting the Convention's implementation on a sound footing, and evaluate capacity-building requirements in relation to this.	H	<i>Parties</i>		Parties	

3.3.2	Identify what training opportunities in the field of conservation might be carried out through bilateral arrangements as part of an ongoing programme of support to developing countries, especially where traditional intergovernmental relationships exist. This activity should aim to strengthen the technical and scientific knowledge of CMS focal points and councillors in the area of wildlife management and taxonomy.	L	<i>Parties</i>		Parties	
3.3.3	Support existing NGO-based activities and encourage the extension of conservation programmes that complement governmental initiatives, where such schemes can be delivered more cost-effectively.	L	<i>Parties</i>		Parties	
Ongoing Action / Maintenance						
3.3.4	Work together with each new Party, as soon as possible after their accession to CMS, to advise, answer queries and offer suggestions as regards implementation of the Convention.	H	<i>Secretariat</i>	<i>Parties</i>	- EDM / ICB	
3.3.5	Develop a pilot project for training that would permit new focal points and regional Standing Committee members to visit the CMS Secretariat in order to articulate national conservation priorities, to become more familiar with the mechanics of the Convention, and to gather information needed to help their efforts to recruit new Parties from their respective regions.	L	<i>Parties</i>	<i>Secretariat</i>	- ICB	Extra-budgetary funding: ca. \$15,000 per annum
3.3.6	Facilitate, organize, and/or co-sponsor training workshops and training materials with potential wide application (e.g. conservation techniques manuals, videotaped training seminars, identification posters, etc.), especially in co-operation with specialized intergovernmental and non-governmental organizations.	M	<i>Parties</i>	<i>Secretariat</i>	- ICB Budget	Information materials
Operational Objective 3.4 – Participation						
To enhance public support for conservation initiatives by encouraging stake-holder participation in the planning processes and ensuring equitable sharing of the benefits accruing from sustainable utilisation.						
Strategic Action		Priority	Main Actor	Other Actors	Resource requirements	Comments
3.4.1	Commission as a first step, for review at COP7, case studies of successful community participation programmes in Parties (and non-Parties) to CMS, for each of the main taxonomic groups covered by the Convention.	H	<i>Secretariat</i>	- ICB <i>Parties</i>	Budget: Sub-contract (14) Meeting	

Operational Objective 3.5 – Networking

To broaden the base of support for regional conservation efforts by inviting non-Parties to participate in CMS-related activities.

Ongoing Action / Maintenance	Priority	Main Actor	Other Actors	Resource requirements	Comments
3.5.1 Organize ad hoc regional meetings to promote collaboration on conservation of CMS-listed species, and invite selected non-Parties to participate as observers where their involvement is important to the overall conservation strategy.	M	<i>Parties</i>	<i>Secretariat</i>	- ADS / ICB Parties	See also Actions 1.2.2 and 4.1.3

Operational Objective 3.6 – Reporting

To improve reporting by Contracting Parties to enable an objective assessment of progress in the Convention's overall implementation; to provide feedback to Parties that is more responsive to their needs; and to harmonize reporting requirements across biodiversity-related Conventions.

Strategic Action	Priority	Main Actor	Other Actors	Resource requirements	Comments
3.6.1 Review and evaluate the reports submitted by Parties and, using information from other sources as well, to prepare a comprehensive report for the COP on the status and population trends for selected species, and conservation measures undertaken by the Parties and non-Party Range States (which could be forwarded as a CMS input to any assessment required by Convention on Biological Diversity in respect of migratory species conservation).	H	<i>Secretariat</i>		- STS / ICB Budget: Sub-contract (15)	
3.6.2 Evaluate, for COP7, the existing Party report formats and, taking account of previous analyses of the reports themselves, make recommendations as to how they might be modified to elicit the kind of information needed for monitoring of implementation and decision-making. Aspects of this analysis should feed into ongoing work of the five main biodiversity-related conventions to streamline and harmonize reporting requirements of Parties.	H	<i>Secretariat</i>		- EDM / ICB	
Ongoing Action / Maintenance					
3.6.3 To supplement national reporting, develop questionnaires, where appropriate, to solicit specialized information from Parties on the conservation status of particular taxonomic groups at a national and regional level which may be useful for prioritizing conservation actions.	M	<i>Secretariat</i>	<i>Parties</i>	- ICB / STS	

3.6.4	Continue to develop and implement the Information Management Plan for the Convention and associated Agreements.	H	<i>Secretariat</i>		- ICB	
Operational Objective 3.7 – Strategic Planning						
To give a clear sense of direction and focus to the entire breadth of activities being undertaken within the framework of the Convention.						
Ongoing Action / Maintenance		Priority	Main Actor	Other Actors	Resource requirements	Comments
3.7.1	Prepare an annual work programme for review by the Standing Committee, with reference to the operational objectives contained in the Strategy.	M	<i>Secretariat</i>	<i>StC</i>	- EDM	
3.7.2	Report on and evaluate implementation of the Strategy at each meeting of the Conference of the Parties and prepare an update of the Strategic Objectives for consideration by other regular meeting of the COP (i.e. at approximately 5-6 year intervals).	H	<i>COP</i>	<i>StC Secretariat</i>	- EDM	

OBJECTIVE 4: TO ENHANCE GLOBAL MEMBERSHIP IN CMS THROUGH TARGETED PROMOTION OF THE CONVENTION'S AIMS

For the Convention to be effective, as many Range States as possible must co-operate in the implementation of conservation measures throughout the migration routes of the species concerned. The chances of overall success in conservation initiatives are greatly enhanced if gaps in geographic coverage can be minimized through expanded membership. Equally important, as the number of Parties in a given region grows, there will be increased opportunities for small groups of countries with common conservation interests to develop specialized regional Agreements and to strengthen networks for exchanging information and co-operating in research activities. The Convention should continue to support conservation projects for migratory animals and arrange regional meetings, involving Parties and non-Parties, to discuss matters of common concern which would serve also to demonstrate the benefits of CMS membership.

Operational Objective 4.1 – Membership

To endeavour to secure membership of at least 85 Parties to the Convention by the end of 2002, and 100 by the end of 2005, including at least 8-12 non-Parties that have been identified by the Standing Committee as high priorities for recruitment.

Strategic Action	Priorty	Main Actor	Other Actors	Resource requirements	Comments
4.1.1 Intensify interventions at a high political level to persuade potential Parties to join the Convention and related Agreements by promoting the benefits of participating in CMS, giving highest priority to the key countries for which “country profiles” have already been developed.	H	<i>Parties</i>	<i>UNEP StC Secretariat</i>	- EDM	
Ongoing Action / Maintenance					
4.1.2 Take full advantage of bilateral contacts, particularly at the ministerial level, to encourage accession to the Convention. This should include sending reputable senior staff, familiar with CMS and other related conventions to target non-Party countries for recruitment purposes.	M	<i>Parties</i>			
4.1.3 Assist in the organization of CMS regional meetings and encourage representatives of non-Parties to participate in order for them to gain first hand information on the types of species and habitat conservation activities the Convention is involved in. (See also Actions 1.2.2 and 3.5.1)	M	<i>Secretariat</i>		- ADS	

4.1.4	Encourage non-Parties to become familiar with the Convention and its mechanisms by facilitating participation of senior decision-makers in COPs/MoPs of CMS and related Agreements, where appropriate; and taking advantage of official travel to regions to arrange information sessions with key Ministries of non-Parties.	M	<i>Secretariat</i>		- EDM Budget: Meeting	Conference of the Parties
4.1.5	Identify and attempt to find solutions to obstacles to membership of non-Party countries; investigate alternative methods of payment of contributions to the Convention for countries that would otherwise be prevented from joining.	M	<i>StC</i>			

OBJECTIVE 5: TO INCREASE AWARENESS OF THE RELEVANCE OF CMS AND ITS GLOBAL IMPORTANCE IN THE CONTEXT OF BIODIVERSITY CONSERVATION

By their nature, migratory species provide a link between ecosystems in widely dispersed geographical locations. CMS is uniquely designed to benefit those species whose conservation and management, as appropriate, depends on co-operative actions among many Range States. The Convention has the potential to be of considerable benefit to many species that are not dealt with adequately by other global wildlife conventions, due to limitations in their taxonomic coverage, scope or specialization of their tools for implementation. Indeed, CMS is arguably the single most important mechanism through which to implement, on a global scale, the provisions of the Convention on Biological Diversity relating to migratory species -- with ancillary benefits for many other animal and plant species. At the level of decision-makers, the Convention should work towards the goal of serving as a global clearing house and network facilitator for the exchange of information on a wide variety of migratory species.

The issues that the Convention seeks to address should also be communicated more effectively to decision-makers and to the public at large, whose support will ultimately determine the success or failure of the conservation initiatives that CMS espouses. Attaining this objective is helped by the importance that is attached to many of the species covered by the Convention – whether it be in terms of the socio-economic value of species that can be utilized in a sustainable manner, or in terms of the public’s captivation with many of the charismatic species listed in the CMS Appendices. The Convention needs to take advantage of these positive attributes in order to convince decision-makers and stake-holders at all levels that conserving migratory animals throughout the world is a worthy objective.

Operational Objective 5.1 – National information programmes

To increase national awareness of the socio-economic and other intrinsic values of migratory species, of the threats they face and of the collaborative actions that are needed to conserve them for future generations.

Strategic Action	Priority	Main Actor	Other Actors	Resource requirements	Comments
5.1.1 Engage local communities to benefit from their knowledge of migratory species, encourage their active participation in decision-making processes that may affect their traditional utilization of migratory animals, and ensure that their concerns about the impacts of activities carried out in the name of conservation are adequately addressed.	H	<i>Parties</i>		Parties	See also Action 3.4.1
5.1.2 Collaborate with non-governmental organizations that are already publicizing the need to conserve migratory species in order to add a broader international dimension to their message.	L	<i>Parties</i>	<i>Secretariat</i>	- ICB	

5.1.3	Encourage scientists/institutions to transform their valuable findings on migratory species into a form that can attract the attention of the public and gain support for wildlife conservation.	L	<i>Parties</i>			
Ongoing Action / Maintenance						
5.1.4	Produce for national audiences basic resource materials on migratory species that emphasize a sense of common natural heritage, with financial assistance for this purpose provided from the core budget in case of need.	L	<i>Parties</i>		Budget	Information materials
5.1.5	Develop more innovative materials that can be targeted to school children, the wider public, and tourists who visit areas frequented by migratory species (eg. games, puzzles, stamps, Web sites making use of satellite telemetry data from migratory animals, CD-ROMs etc.)	M	<i>Parties</i>		Parties	
Operational Objective 5.2 – Secretariat information programme						
To develop a suite of information materials that are effectively targeted to the full range of audiences that CMS needs to address in order to gain support for the Convention's aims.						
Strategic Action		Priority	Main Actor	Other Actors	Resource requirements	Comments
5.2.1	Strengthen the CMS Web site as vehicle for channelling information on migratory species to interested audiences by providing more frequent updates of basic information and improving substantive content through links to scientific data.	H	<i>Secretariat</i>		- ICB Budget	Web site
5.2.2	Produce national CMS Web sites, including sites in languages other than the official languages of CMS	L	<i>Parties</i>		Parties	
Ongoing Action / Maintenance						
5.2.3	Expedite preparation and updating of specialized information material, including brochures, posters, videos, mobile displays, and regular bulletins; with technical assistance and funds from Parties, NGOs, scientific institutions and private companies, as appropriate, if the core budget does not suffice or if outside expertise is required.	M	<i>Secretariat</i>		- ICB Budget	Information materials

5.2.4	Develop or refine, in consultation with the Parties, a standard information kit that can be used to explain to decision-makers in non-Party and Party countries, among others, the benefits of CMS membership, including specialised documentation (e.g. prepared for regional audiences and/or focussing on certain taxonomic groups)	H	<i>Secretariat</i> <i>Parties</i>		- ICB Budget	Information materials
5.2.5	Exchange information materials (for display purposes and distribution at meetings) on a reciprocal basis with secretariats of Agreements concluded under CMS.	L	<i>Secretariat</i>		- ICB	
<p>Operational Objective 5.3 – Efficacy of information programmes</p> <p>To promote exchange of information about the effectiveness of various techniques used to foster understanding and awareness of the issues surrounding the conservation of migratory species.</p>						
Strategic Action		Priority	Main Actor	Other Actors	Resource requirements	Comments
5.3.1	Organize in conjunction with the seventh meeting of the Conference of the Parties a special “lessons-learned” workshop to evaluate the various means used to disseminate information about the aims of the Convention and the species it covers.	M	<i>COP</i>	<i>Secretariat</i> <i>Host Government of COP</i>	- ICB	

OBJECTIVE 6: TO MOBILIZE FINANCIAL RESOURCES

For CMS to realize its goal of conserving migratory species on a global scale, Parties must have access to the resources needed for developing and implementing conservation projects, strengthening technical capabilities, and promoting the concept of sustainable use. New projects should be initiated and tailored to benefit from funding through a variety of sources. This will require a thorough review of funding mechanisms (both national and international) that would allow for transboundary research, monitoring and conservation projects to be undertaken for migratory species. Some projects may be so specific to the conservation of migratory species or to the implementation of the Convention that they will be at least partially dependent on CMS funding sources. A modest amount of funding should be available from CMS in order to meet requests for financial assistance for small-scale projects in developing countries and countries with economies in transition that could not otherwise be undertaken, and to catalyse the development of more comprehensive proposals to be submitted to funding organs such as the GEF.

Operational Objective 6.1 – Funding sources: developing countries, transitional economies

To increase the level of funding support external to CMS (which may or may not be channelled through the Convention) that is made available for conservation activities having direct benefits for migratory species.

Strategic Action	Priority	Main Actor	Other Actors	Resource requirements	Comments
6.1.1 Facilitate the development (especially by non-governmental organizations) of project proposals that support the conservation and management of migratory species and which would be suitable for submission to the Global Environment Facility and/or other funding agencies, as appropriate.	H	<i>Parties</i>	<i>Secretariat</i>	- STS	
6.1.2 Encourage bilateral, supra-national and international agencies to initiate and fund projects of larger transboundary dimension for migratory species, linking geographic areas of both developing and industrialised countries, and to adapt projects to include migratory species as a component of a broader conservation strategy.	H	<i>Secretariat</i>	<i>StC</i>	- EDM	
6.1.3 Channel adequate bi-lateral governmental funding to projects for the implementation of CMS and Agreements in developing countries and countries in economic transition (especially in regions from where GEF funds are difficult to access), in particular by appealing to established partnerships between developed and developing countries.	H	<i>Parties</i>		Parties	

6.1.4 Subject to the <i>Guidelines for Acceptance of Financial Contributions</i> (Resolution 5.7) and any other applicable United Nations rules and/or UNEP policies, explore the potential for tap into non-traditional funding sources for CMS conservation activities, such as foundations and corporate sponsorship, for example, from environmentally conscientious multinational companies with operations in/around habitats used by migratory species. Develop a specially tailored briefing kit for this purpose.	H	<i>Secretariat</i>		- EDM / AFP / ICB	
6.1.5 Encourage non-governmental organisations and scientific institutions to target part of their project work towards the implementation of CMS and related Agreements.	L	<i>Parties</i>	<i>NGO's</i>		
Ongoing Action / Maintenance					
6.1.6 Produce and update periodically a list of project activities, including short abstracts, for which voluntary contributions are required. Such a list could include, for example, projects related to applied scientific research, surveys, site monitoring, habitat restoration/conservation measures, training, and public awareness activities.	L	<i>Secretariat</i>		- STS / AFP	

OBJECTIVE 7: TO REVIEW AND RATIONALIZE ARRANGEMENTS FOR THE INSTITUTIONS OF THE CONVENTION

As the Convention on Migratory Species enters a period of growth, in terms of its membership and the number of Agreements concluded under its auspices, it will be important to ensure that the institutions of the Convention – the Conference of the Parties, Standing Committee, Scientific Council and Secretariat – are properly equipped to undertake their individual responsibilities. In Europe, where a number of secretariats for CMS Agreements are, or will soon be, fully operational the arrangements agreed by previous meetings of the COP to integrate Agreement secretariat operations with the UNEP/CMS Secretariat should be concluded well in advance of COP7, subject to the decisions of the respective Meetings of the Parties.

Operational Objective 7.1 – Conference of the Parties

To ensure that, as the Convention grows, the organization of each meeting of the Conference of the Parties continues to respond effectively to the needs of the membership.

Strategic Action	Priority	Main Actor	Other Actors	Resource requirements	Comments
7.1.1 Submit to the Standing Committee a report that reviews the organization of the sixth meeting of the Conference of the Parties, and makes recommendations as to its future organization taking account of practices adopted by other biodiversity-related conventions.	M	<i>Secretariat</i>		- EDM	

Operational Objective 7.2 – CMS Agreements

To take advantage of experience gained in the development of existing CMS Agreements by applying this knowledge, where appropriate, to future Agreements through established guidelines; and to rationalise secretariat arrangements on a regional basis to take advantage of economies of scale and institutional synergies.

Strategic Action	Priority	Main Actor	Other Actors	Resource requirements	Comments
7.2.1 Adopt and apply universally, after any necessary amendment, the <i>Guidelines on the Harmonization of Future Agreements</i> [Doc. UNEP/CMS/Conf.5.10, as amended]. It is understood that some variations or adaptations are to be expected in the detail, in order to take into account regional contexts as well as existing regional instruments.	M	<i>COP Parties</i>			
7.2.2 In keeping with the model adopted for Europe, consider consolidating secretariat functions for one or more Agreements in regional centres which would facilitate links to the CMS Secretariat and, where appropriate, to existing organisations specialised in the conservation of migratory species.	M	<i>Parties</i>		Parties	
Ongoing Action / Maintenance					

7.2.3	Submit to the Standing Committee a report detailing the arrangements made to establish the CMS Agreements Unit as a consequence of the decisions of the Meetings of the Parties to each of the Agreements concerned.	M	<i>StC</i>	<i>Secretariat</i>	- EDM / AFP	
Operational Objective 7.3 – Standing Committee						
To participate actively in the development of the Convention inter-sessionally, to play an ambassadorial role for CMS on a regional level, and to ensure that the Committee's composition is representative of the regional membership of the Convention. Over the longer term, the Standing Committee should develop a plan to establish a network between CMS and regionally-based agreements.						
Strategic Action		Priority	Main Actor	Other Actors	Resource requirements	Comments
7.3.1	Examine and report to COP7 on whether or not the regional representation of the Standing Committee requires adjustment (e.g. sub-division of certain regions) in the light of changes in Party membership	M	<i>StC</i>	<i>Secretariat</i>	- EDM	
Ongoing Action / Maintenance						
7.3.2	Promote the Convention regionally and facilitate recruitment efforts, making use of information kits prepared by the Secretariat for this purpose.	H	<i>StC</i>	<i>Secretariat</i>	- ICB	
7.3.3	Ensure that alternate members of the Standing Committee are kept well-informed by each regional member of issues of concern to the Committee.	M	<i>StC</i>			
Operational Objective 7.4 – Scientific Council						
To increase participation of Scientific Councillors in the Council's meetings and inter-sessional activities, including specialized working groups; and to ensure that the Council is structured in such a way as to maximize its effectiveness as an advisory body.						
Strategic Action		Priority	Main Actor	Other Actors	Resource requirements	Comments
7.4.1	Review and, if necessary, adjust the structure and organization of meetings of the Council (perhaps on regional or taxonomic lines, and/or by holding regional preparatory workshops in advance of the inter-sessional ScC meetings), as the number of members increases to ensure that the expertise of Councillors is used most effectively.	M	<i>ScC</i>	<i>Secretariat</i>	- STS	
Ongoing Action / Maintenance						

7.4.2	Appoint a member to the Council (and, as appropriate, an alternate) where this has not already been done, and make budgetary provision so that the regular member or alternate attends every meeting of the Council.	M	<i>Parties</i>			
7.4.3	Ensure that national focal points are apprised (by the respective Councillor and the Secretariat) of the inter-sessional work of the Council.	M	<i>ScC</i>	<i>Secretariat</i>	- STS	
Operational Objective 7.5 – Secretariat						
To ensure that the resources available to the Secretariat are commensurate with the mandate determined by the COP.						
Ongoing Action / Maintenance		Priority	Main Actor	Other Actors	Resource requirements	Comments
7.5.1	Keep under review the Secretariat’s resource requirements, in terms of finance and personnel, and endeavour to compensate any shortcomings identified inter-sessionally through additional voluntary contributions and secondment of staff in accordance with United Nations rules and regulations, in particular where this would improve the geographic, linguistic and gender balance of the Secretariat staff.	H	<i>COP Parties</i>	<i>StC</i>	COP	

OBJECTIVE 8: TO STRENGTHEN INSTITUTIONAL LINKAGES

The aims of many other global and regional conservation conventions complement and reinforce those of the Convention on Migratory Species, making co-operation in areas of mutual interest a desirable goal. Similarly, non-governmental organizations can bring considerable expertise to the Convention from different perspectives, and they should be encouraged to participate fully in the Convention's development.

Operational Objective 8.1 – Working relationships with IGOs (general)

To maintain and, where necessary, strengthen working relationships with other intergovernmental conservation conventions (global and regional) with a view to creating synergies and minimizing duplication of effort.

Strategic Action	Priorty	Main Actor	Other Actors	Resource requirements	Comments
8.1.1 Develop a comprehensive list of existing legal instruments concerning migratory species with a view to minimizing duplication of effort; and elaborate, preferably through a consultancy and in collaboration with the secretariats of the respective conventions, the fields of possible overlap and complementarity between CMS and its related Agreements and other international instruments.	L	<i>Secretariat</i>		- ADS Budget: Sub-contract (16)	
8.1.2 Strengthen the Secretariat's liaison with CBD, other biodiversity-related conventions, and post-UNCED organisations (e.g. the CSD, UNFCCC, and Desertification Convention) and with other UN bodies in matters of common concern, where until now there has been minimal interaction.	M	<i>COP</i>	<i>Secretariat</i>	- EDM	
8.1.3 Carry out more activities jointly with other convention secretariats, such as the organization of regional workshops, co-sponsorship of small and medium-size project activities, preparation of larger project proposals for submission to potential funding agencies and, as appropriate, the joint development of substantive agreements that link to the field of activity of the other conventions.	M	<i>Secretariat</i>		- ADS / ICB / AFP	
8.1.4 Participate actively in efforts to put in place a harmonised information management infrastructure for biodiversity-related treaties, with the aim of improving communication and access to information by Parties, while reducing the burden of reporting requirements. (See also Action 3.6.4)	H	<i>Secretariat</i>		- EDM / ICB	
Ongoing Action / Maintenance					
8.1.5 Intensify communication and consultations with other conventions and institutions concerned with the conservation of migratory species – including the hosting of or participation in periodic meetings with counterparts in other Convention secretariats at senior management and technical levels.	M	<i>Secretariat</i>		- EDM / ADS	

8.1.6	Nominate a focal point from both the Standing Committee and the Scientific Council to participate whenever possible (in their own capacity and on behalf of CMS) in relevant meetings of the conventions with which CMS shares a close functional relationship (in particular: CBD, CITES, Ramsar, IWC, and World Heritage), and to report back to the respective bodies.	M	StC ScC	Parties		
Operational Objective 8.2 – Global Conventions						
To intensify collaboration with other global conventions in concrete activities of mutual interest.						
Strategic Action		Priori ty	Main Actor	Other Actors	Resource requirements	Comments
8.2.1	Develop a more detailed work programme to supplement the Memorandum of Understanding between the secretariats of CMS and the <i>Convention on Biological Diversity</i> , including provision for jointly developed pilot projects that would demonstrate the complementarity of CMS in the implementation of CBD.	M	<i>Secretariat</i>		- EDM	
8.2.2	Intensify cooperation with the <i>Ramsar Convention on Wetlands</i> in fields of common interest within the framework of the existing MoU and work programme between Ramsar and CMS; arrange trilateral consultations among CMS, CBD and Ramsar, and explore the potential for organising common regional meetings.	H	<i>Secretariat</i>		- EDM	
8.2.3	Further develop a basis for information exchange and cooperation with the <i>Convention on International Trade in Endangered Species</i> ; explore possibilities of gaining synergies, and, if appropriate, conclude a memorandum of understanding and detailed work programme.	M	<i>Secretariat</i>		- EDM	
8.2.4	Extend consultations with the <i>International Convention for the Regulation of Whaling</i> (IWC), particularly between the respective scientific committees; explore other areas of potential co-operation and, if appropriate, conclude with the IWC Commission a memorandum of understanding and detailed work programme, one that continues to acknowledge the IWC as the recognized international body responsible for the regulation of whaling.	M	<i>Secretariat</i>		- EDM	
8.2.5	Increase the exchange of information with the World Heritage Convention, and explore possible fields of cooperation, and, if appropriate, conclude a memorandum of understanding and detailed work programme.	L	<i>Secretariat</i>		- EDM	
8.2.6	Review and consult possibilities of establishing a basis for regular consultation and collaboration with other international and supra-national organisations and programmes, such as the Man & Biosphere Programme (MAB) and the European Environmental agency (EEA), as well as regional conventions.	L	<i>Secretariat</i>		- EDM	

Operational Objective 8.3 -- Regional Bodies

To intensify collaboration with regional organizations in concrete activities of mutual interest, particularly in those areas where there may be a tendency for duplication of mandates.

Strategic Action	Priority	Main Actor	Other Actors	Resource requirements	Comments
8.3.1 Enhance reciprocal participation of representatives in meetings of CMS and of regional bodies, including CMS Agreements, having a direct interest in migratory species conservation; and explore the potential for collaboration in project activities, organization of meetings, and joint publications.	M	<i>Secretariat</i>		- EDM	
Ongoing Action / Maintenance					
8.3.2 Support the efforts of the secretariats (and interim secretariats) of Agreements concluded under CMS auspices to recruit more Parties; and convene an annual meeting with them to review matters related to implementation and strategic planning, with a view to strengthening collaboration <i>within</i> the CMS family.	M	<i>Secretariat</i>	<i>Agreement secretariats</i>	- ADS / EDM	
8.3.3 Invite each of the secretariats of Agreements concluded under CMS auspices to prepare a report on activities carried out within the framework of the respective Agreements, for submission to each regular meeting of the Conference of the Parties, and to participate as observers in annual meetings of the CMS Standing Committee.	M	<i>Secretariat</i>	<i>Agreement secretariats</i>	- ADS / EDM	

Operational Objective 8.4 – Non-governmental organizations

Enhance the participation of specialized non-governmental organizations (NGOs) in the activities of the Convention.

Strategic Action	Priority	Main Actor	Other Actors	Resource requirements	Comments
8.4.1 Prepare, for consideration by the Standing Committee a proposal aimed at encouraging specialized non-governmental organizations to play a more active role in the Convention, as they do for others) for example, institutional support in the provision of scientific advice, submission of proposals and execution of projects for migratory species, and assistance in promotional activities, training and public awareness raising.	M	<i>Parties</i>	<i>Secretariat</i>	- EDM Budget: Sub-contract (17)	
8.4.2 Invite inputs from NGOs at an early stage in the process of drafting of future CMS Agreements.	M	<i>Parties</i>	<i>Secretariat</i>	- ADS	

8.4.3	Support initiatives of and provide the necessary advice to specialised international NGOs to encourage them to develop and consult new Agreements/MoUs.	M	<i>Secretariat</i>	<i>StC ScC</i>	- EDM	
8.4.4	Examine the necessity of developing Memoranda of Understanding/Co-operation with selected non-governmental organizations whose activities relate closely to CMS' field of action, particularly terrestrial mammals, marine mammals, marine turtles, fish, etc.	L	<i>Secretariat</i>		- EDM	
Ongoing Action / Maintenance						
8.4.5	Where there already exists a Memorandum of Agreement between CMS and <i>Wetlands International</i> , develop a detailed annual work plan for co-operative activities and meet formally at least once per year to review its implementation, in order to take full advantage of the expertise in entire <i>Wetlands International</i> network;_endeavour to combine consultations with other related organisations, e.g. Ramsar Bureau, AEWa secretariat and BirdLife International.	M	<i>Secretariat</i>		- EDM / STS	
Operational Objective 8.5 – United Nations Environment Programme						
Seek to enhance the participation of the United Nations Environment Programme in CMS programmatic activities, within the mandate accorded by UNEP's Governing Council.						
Strategic Action		Priority	Main Actor	Other Actors	Resource requirements	Comments
8.5.1	Participate in and contribute to UNEP efforts to facilitate co-ordination among biodiversity related conventions.	H	<i>Secretariat</i>	<i>UNEP</i>	- EDM	
8.5.2	Guided by the priorities agreed by the COP, propose for inclusion in UNEP's programme of work matters directly related to the conservation and sustainable use of migratory species.	M	<i>Secretariat</i>	<i>UNEP</i>	- EDM	
8.5.3	Explore the potential for co-operation with the UNEP Regional Seas programme (including Conventions/Action Plans)	M	<i>UNEP</i>	<i>Secretariat</i>	- EDM	
8.5.4	As necessary and appropriate, explore the potential of hosting out-posted CMS staff with responsibility for the administration of regional agreements.	L	<i>UNEP</i>	<i>Secretariat</i>	- EDM / AFP	

Ongoing Action / Maintenance						
8.5.5	Taking into account the priorities agreed by the Standing Committee, and on the recommendation of the CMS Secretariat, make high-level representations to non-Party States with a view to assisting in the recruitment of new Parties; advise CMS on the most effective channels of communication in the regions for recruitment and other matters; and assist with the dissemination of CMS information.	M	UNEP	Secretariat	- EDM / ICB	
8.5.6	Submit, at the beginning of each biennium, concrete project proposals to various substantive units within UNEP with a view to initiating joint projects and, as far as possible, securing additional funds for conservation activities from the Environment Fund.	M	Secretariat	UNEP	- EDM / STS	
8.5.7	Identify more areas of co-operation with CMS and, subject to Governing Council mandate, provide allocations from the Environment Fund to support migratory species conservation activities.	M	UNEP	Secretariat	- EDM	
<p>Operational Objective 8.6 – United Nations Development Programme, World Bank</p> <p>To engage the UNDP and World Bank more actively in matters concerning the conservation of migratory species and the habitats on which they depend, in particular as regards incorporation of these concerns in project development and funding.</p>						
Strategic Action		Priority	Main Actor	Other Actors	Resource requirements	Comments
8.6.1	Develop a plan through which to encourage UNDP and the World Bank to take a more active interest in integrating issues of migratory species conservation into the programmatic work of these agencies, and to submit migratory species conservation projects for GEF financing.	H	Secretariat		- EDM Budget: Sub-contract (18)	